



Police Service
of Northern Ireland

Terms of Reference

Internal Review of

Operation KENOVA

Pamela McCreedy

Chief Operating Officer

Version 1.0, 9 July 2021

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Background

Operation KENOVA is a complex police investigation into a number of sensitive legacy related investigations in Northern Ireland.

The operation was established following a number of statutory referrals by the Director of Public Prosecutions under Section 35(5) Justice (Northern Ireland) Act 2002, between 2009 and 2015. Based on the potential for involved investigations to have a significant impact on public confidence in policing, the Chief Constable appointed a Senior Investigating Officer, under contract, to provide independent strategic command and leadership of investigations on behalf of the Police Service of Northern Ireland.

The operation remains ongoing and accountable to both the Chief Constable and Northern Ireland Policing Board.

Purpose

This internal review seeks to provide necessary assurance on the governance, accountability and financial management of Operation KENOVA, 2016 to date. It will also seek to identify any areas for organisational learning or development applicable to Operation KENOVA and the approach to oversight of any such arrangements in the future.

TERMS OF REFERENCE – OPERATION KENOVA
AGREED - 9 JULY 2021

Scope

The review will provide quality assurance and critical evaluation of the following aspects of Operation KENOVA:

- Parameters and scope of the investigative assignment;
- Involved timescales;
- Contractual arrangements;
- Lines of accountability between the Police Service of Northern Ireland and the external investigation team;
- Oversight and reporting arrangements in place between the Police Service and Senior Investigating Officers;
- Performance Management Framework;
- Financial Management and Value for Money accountability; &
- Records management and audit.

The investigative process, itself, will remain out of scope.

Method

The review methodology will include:

- Desktop review of relevant documentation;
- Interviews as required; &
- Reference to best practice.

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Roles and Responsibilities

Details of the main roles are listed below but the review will be supported by other subject matter experts (e.g. legal, procurement, etc.) as required.

Organisational Position	Name	Role
Chief Operating Officer	Pamela McCreedy	Strategic Oversight
T/Executive Director of Corporate Services	Mark McNaughten	Functional Lead
Chief Inspector	Finola Dornan	Review Team
Grade 7 Accountant	Paul King	Review Team

Timeline

The review will be conducted in period in August and September 2021.

Reporting

It is anticipated that a written report on findings will be available in October 2021.